

"Improving Competitiveness in a Global Economy"



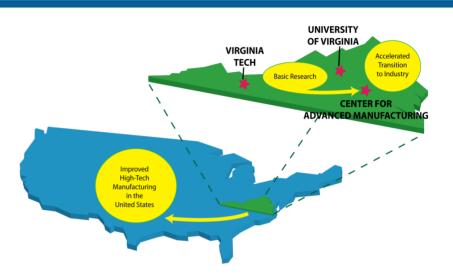




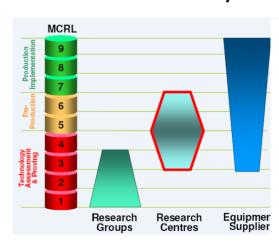


CCAM Mission

- Provide transformational improvements in advanced manufacturing technologies
 - Reduce cost
 - Improve quality
 - Reduce time to market
- Bridge the gap between fundamental research and commercialization
 - Accelerate technology into markets
 - Demonstrate technology on real problems
- Foster collaboration among diverse industry sectors with similar problems
 - Directed Research for the exclusive proprietary benefit of an individual member
 - Generic Research for the benefit of all member companies
- Lower the cost of research and development for member companies
 - Shared facilities and personnel
 - Shared pre-competitive research
- Train the next generation of technology leaders
 - Provide market ready experience to students
 - Connect industry with students



Accelerate Transition of Technology from Fundamental Research to Industry







- A global Center of Excellence in surface engineering and manufacturing systems
 - Creating new technologies
 - Enabling new products
 - Fostering collaboration across industry sectors
- A foundational component of the larger vision for advanced manufacturing in Virginia
 - Expanding research capability
 - Workforce training
 - Economic development engine
- CCAM growth in 10 years to:
 - 49 full-time resident PhD-level research staff members
 - 35 graduate research assistants resident at CCAM
 - 35 undergraduate interns resident at CCAM
 - More than 30 Industry Members
 - Sustainable and diversified research portfolio from industry and federal sources totaling more than \$16 million per year



Transportation



Energy



Electronics



Defense



Shipbuilding



Aerospace



Automotive



CCAM Governance

Multiple levels of membership

- Organizing Industry Members
- Organizing University Members
- Tier 1 Industry Members
- Tier 2 Industry Members
- Academic Members

Board of Directors

- Establishes all policies
- Approves budgets
- One member from each Organizing Member
- Chair of Industrial Operations Board is a member
- Executive Director

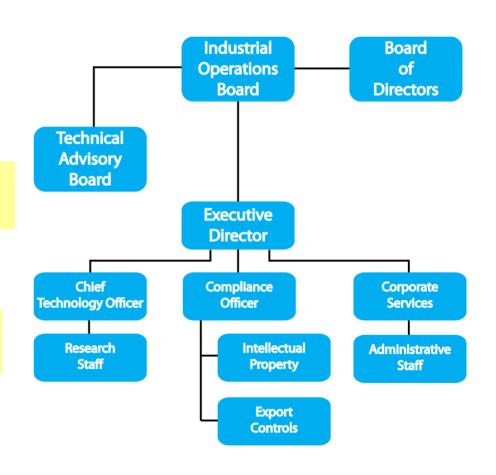
Industrial Operations Board

- Provides oversight of day-to-day operations
- Develops research portfolio
- One member from each Tier 1 and Organizing Member
- One member elected by Tier 2 Members
- One member from each Organizing University Member

Technical Advisory Board

- Establishes technology roadmap
- Provides insight to new technologies
- One representative from each member organization

Industry guided within a balanced governance model





A unique IP Policy:

- Member owned Directed Research
- •Shared rights to IP developed by jointly funded Generic Research

New and innovative collaborative process for US universities and industry

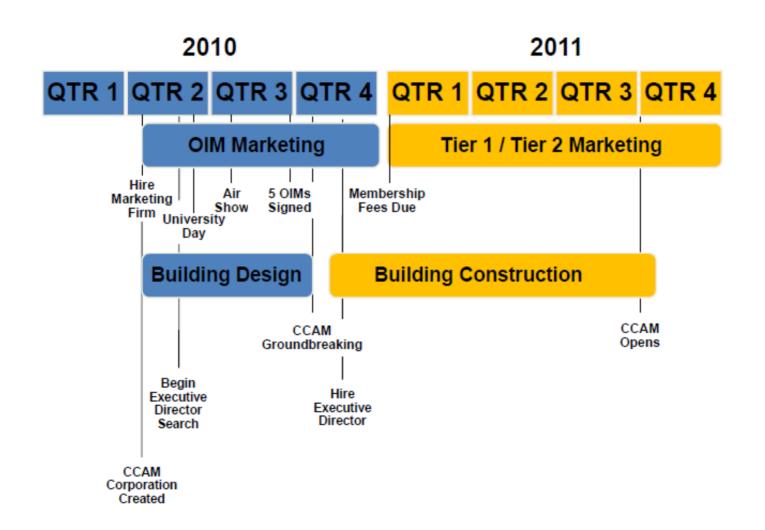
 Processes agreed to enable universities to retain publishing rights while enabling industry to protect their IP



- CCAM formed as a corporation
- Rolls-Royce, University of Virginia, and Virginia Tech are the first Organizing Members
- Initial research project underway (thermal spraying)
- Search firm engaged to hire Executive Director
- CCAM facility development underway
 - 20 acres of land transferred to UVA Foundation by Rolls-Royce
 - Perkins + Will hired as architectural and engineering firm
 - Initial program plan for facility completed
- Member recruitment strategy and process developed
- Faculty hiring underway at Universities



CCAM Timeline and Milestones



Thank You





